

Accounting for the HST

FEI Annual Conference, June 10, 2010



- Tax changes
- Implementation
- Cost/benefit?



Example:

- Personal services business (investment manager/dealer)
- Offices only in Ontario
- GST/HST recovery rate of 32%





| For the year ended December 31, 2009 ('000s) | | GST Paid GS | ST Cost* | ORST | Tax Cost | HST Paid | HST Cost P | VAT Loss |
|--|--------|-------------|----------|------|----------|----------|------------|----------|
| Fee revenue | 21,195 | | 1060 | | | 1867 | | |
| Commissions | 44,414 | | 0 | | | 0 | | |
| Total revenue | 65,609 | | | | | | | |
| S,G&A Expenses | | | | | | | | |
| Communications/Trading | 1,751 | 81 | 55 | 130 | 185 | 211 | 143 | |
| Telephone services and equipment** | 558 | 26 | 18 | 41 | 59 | 67 | 22 | 35 |
| Cellular charges** | 190 | 9 | 6 | 14 | 20 | 23 | 6 | 14 |
| Consulting and memberships | 7,336 | 367 | 249 | | 249 | 954 | 649 | |
| Audit and legal | 272 | 14 | 9 | | 9 | 35 | 24 | |
| Office expense | 3,553 | 164 | 112 | 263 | 375 | 428 | 291 | |
| Property tax | 1,190 | | | | | | | |
| Office rent | 4,772 | 239 | 162 | | 162 | 620 | 422 | |
| Furniture leases | 436 | 20 | 14 | 32 | 46 | 52 | 36 | |
| Parking | 78 | 4 | 2 | 6 | 8 | 9 | 6 | |
| Registration and exchange fees | 770 | 39 | 26 | | 26 | 100 | 68 | |
| Travel and promotion | 815 | 38 | 26 | 30 | 56 | 102 | 69 | |
| Meals and entertainment** | 45 | 2 | 1 | 3 | 4 | 5 | 1 | 3 |
| Bank charges, captal tax and interest | 223 | | | | | | | |
| Software, hardware and maintenance | 1,203 | 56 | 38 | 89 | 127 | 145 | 98 | |
| Compensation and benefits** | 44,236 | 30 | 24 | 16 | 40 | 78 | 61 | 16 |
| Amortization | 1,591 | | | | | | | |
| Total S,G & A | 69,019 | | | | | | | |
| Fixed asset additions | | | | | | | | |
| F&F, software & hardware | 583 | 27 | 18 | 43 | 62 | 70 | 48 | |
| Leaseholds | 289 | 14 | 10 | | 10 | 38 | 26 | |
| Trading platforms | 453 | 21 | 14 | 34 | 48 | 55 | 37 | |
| Total additions | 742 | 1149 | 784 | 702 | 1486 | 2992 | 2006 | 68 |
| * Assume 32% recovery of GST | | | | | | | | |

^{*} Assume 32% recovery of GST

Increase in total tax cost 1486 2006 521

^{**} PVAT restricted item



Revenues

| Canada | 95% | | |
|------------------|-----|---------------------|------|
| Non-resident | 5% | | |
| Ontario | 38% | 21195*.95*.38*.13 = | 995 |
| British Columbia | 12% | 21195*.95*.12*.12 = | 290 |
| Nfld&Lab, NB | 3% | 21195*.95*.03*.13 = | 79 |
| Nova Scotia | 1% | 21195*.95*.01*.15 = | 30 |
| Rest of Canada | 47% | 21195*.95*.47*.05 = | 473 |
| | | Total GST/HST | 1867 |

Office in Ontario only



('000s)

| Receivables | 6,476 |
|---------------------|--------|
| 30% taxable | |
| GST included | 92 |
| GST/HST included | 162 |
| Increase in balance | 1.0% |
| Payables | 12,086 |
| GST included | 194 |
| HST included | 504 |
| | |

2.6%

Increase in balance



Revenues

- Now taxed based on customer residence
- Tax collected increases to \$1,867 from \$1,060
- Impacts receivables



Expenses

- Total cost under GST/PST is \$1,476k; under HST is \$1,996k
- Increase of \$520k
- Impact on payables
- If full recovery, savings of \$702k in PST, but loss of \$68k in restricted PVAT



If HST fully recoverable:

- Receivables and payables management remains critical
- PST paid is outright saving
- Only concerned about input tax credit restrictions
- If manufacturing business, lesser impact PST exemptions, relief from restrictions



Intangible benefits:

- Fewer returns and auditing jurisdictions
- Flow-through of cost savings from suppliers
- Squeeze for cost savings from customers?