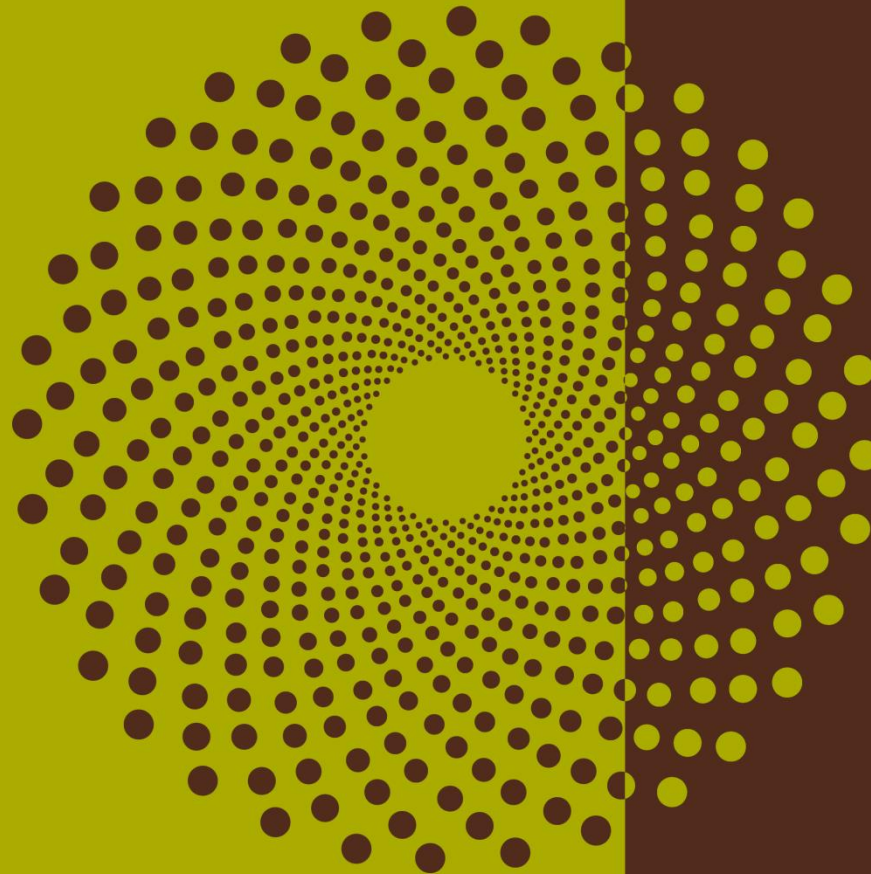


Financial leverage

How financial
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influence

Brian Ferguson
President & Chief Executive
Officer
Cenovus Energy

FEI Canada
Annual conference
Winnipeg | June 11, 2015





An aerial view of our Foster Creek oil sands project

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